

QUARTERLY BUDGET REVIEW STATEMENT

CITY OF PARRAMATTA COUNCIL

December 2020 Quarter



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Executive Summary

RECOMMENDATIONS

That Council adopt the December 2020 Quarterly Budget Review Statement and the Responsible Accounting Officer's report on the financial position of the Council.

That Council approve an operating forecast deficit of \$10.4m for full year 2020/21. Please note that this remains the same as the September forecast deficit, with the revised full year movements as follows:

1. An increase in operating revenue by \$4.0m which is detailed as:
 - a. User charges and fees increase of \$1.7m
 - b. Other revenue increase of \$0.4m
 - c. Interest increase of \$1.5m
 - d. Operating grants decrease of \$0.1m
 - e. Operating contributions and donations increase of \$0.5m
2. An increase in operating expenses of \$4.0m which is detailed as:
 - a. Employee costs increase of \$1.0m
 - b. Materials and contracts increase of \$1.8m
 - c. Depreciation decrease of \$0.5m
 - d. Other operating expenses increase of \$1.7m

That Council approve a full year 2020/21 decrease in capital revenue of \$4.9m.

That Council approve a full year 2020/21 decrease in capital expenditure of \$25.1m.

A summary of the major variances to the full year forecast is contained in this document.

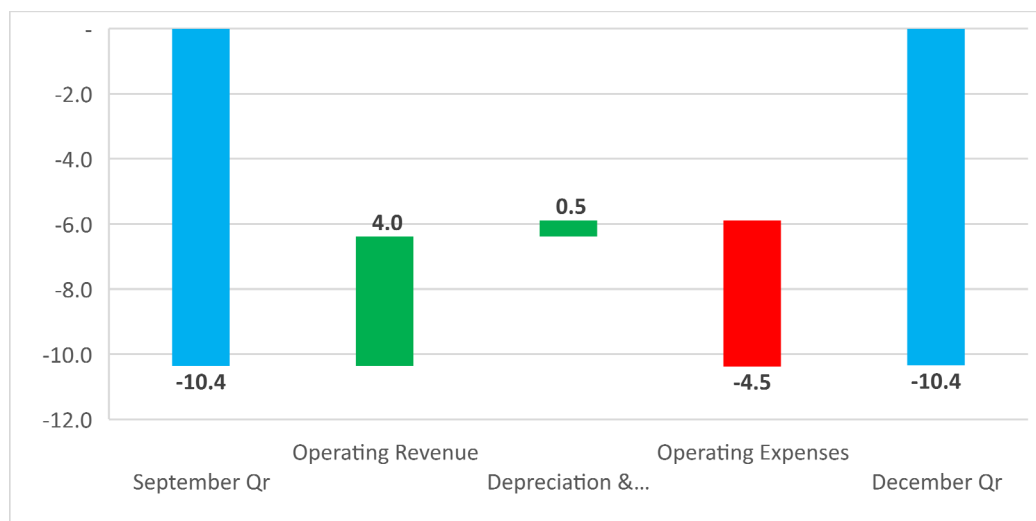
Financial Overview

QUARTERLY REVIEW HEADLINES

A review of Council's year to date financial position and full year forecast has been undertaken during the December quarter. This has resulted in a number of changes made to the full year forecasts for both operating and capital related items.

Council is forecasting a full year deficit of \$10.4m, remaining the same as the September forecast, however:

- operating revenues for full year have increased by \$4.0m
- operating expenses for full year have increase by \$4.0m.



Capital revenues full year have decreased by \$4.9m.

Capital expenditures full year have decreased by \$25.1m.

The September capital works program full year forecast was \$204.1m. A review of all projects during the second quarter, focusing on time and the availability resources, has resulted in a decrease of spend for the balance of the year. The full year Capital works expenditure has a reduction to a full year spend of \$179.0m, a decrease of \$25.1m.

Financial Position and Full Year Outlook

The City of Parramatta's financial position is reflected in the following pages of the 2020-21 December quarterly review.

	December YTD Actual	December YTD Forecast	YTD Variance	2020/21 Original Budget	September QR	December QR	Full Year Variance
Rates & Annual Charges	196.6	196.9	-0.3	198.7	199.0	199.0	0.0
User Charges & Fees	15.5	13.9	1.6	22.5	26.5	28.2	1.7
Other Revenue	4.7	4.6	0.1	5.4	8.3	8.7	0.4
Interest	7.2	6.0	1.2	7.5	8.5	10.0	1.5
Operating Grants	4.9	5.2	-0.3	16.2	16.5	16.4	-0.1
Operating Contributions & Donations	1.8	1.6	0.2	2.1	2.6	3.1	0.5
Gain in Share in Joint Venture	0.0	0.0	0.0	0.8	0.8	0.8	0.0
Total Operating Revenue	230.7	228.2	2.5	253.2	262.2	266.2	4.0
Employee Costs	60.4	60.2	-0.2	121.4	121.0	122.0	-1.0
Borrowing Costs	1.1	1.1	0.0	2.1	2.2	2.2	0.0
Materials & Contracts	23.8	26.9	3.1	52.8	53.9	55.7	-1.8
Depreciation & Amortisation	24.7	24.9	0.2	45.2	49.9	49.4	0.5
Other Operating Expenses	21.1	21.4	0.3	42.5	43.1	44.8	-1.7
Total Operating Expenses	131.1	134.5	3.4	264.0	270.1	274.1	-4.0
Operating Surplus/Deficit	99.6	93.7	5.9	-10.8	-7.9	-7.9	-0.0
Profit/Loss on Asset Sales	-0.4	-0.5	0.1	-2.5	-2.5	-2.5	0.0
Net Operating Result	99.2	93.2	6.0	-13.3	-10.4	-10.4	0.0

SECOND QUARTER YEAR TO DATE RESULT

The net operating result for second quarter before capital revenue is \$6.0m higher than forecast of \$93.2m after the second quarter. This is principally due to the timing of payment for expenditure relating to events and maintenance of council assets and continued improvement of user charges and fees with the easing of restrictions from COVID-19.

FULL YEAR OUTLOOK

The forecast net operating deficit for the full year 2020/21 of \$10.4m has not changed since the September forecast. Full year revenue is forecasted to increase by \$4.0m, due to continued improvement of return of services from COVID-19 resulting in higher utilisation of facilities and services across council and strong performance in council's credit and growth funds resulting in higher interest returns. Full year expense forecast increase of \$4.0m from the September forecast is primarily due to increased cost of domestic waste collection (\$1.5m) and tipping (\$0.9m) as a result of higher tonnage collections, and reduction in the expected vacancy savings (\$1.0m).

Current Revenue Position and Outlook

Table 1.2: Operating revenue (\$m) summarises the key movements by revenue category.

	December YTD Actual	December YTD Forecast	YTD Variance	2020/21 Original Budget	September QR	December QR	Full Year Variance
Rates & Annual Charges	196.6	196.9	-0.3	198.7	199.0	199.0	0.0
User Charges & Fees	15.5	13.9	1.6	22.5	26.5	28.2	1.7
Other Revenue	4.7	4.6	0.1	5.4	8.3	8.7	0.4
Interest	7.2	6.0	1.2	7.5	8.5	10.0	1.5
Operating Grants	4.9	5.2	-0.3	16.2	16.5	16.4	-0.1
Operating Contributions & Donations	1.8	1.6	0.2	2.1	2.6	3.1	0.5
Gain on Share in Joint Venture	0.0	0.0	0.0	0.8	0.8	0.8	0.0
Total Operating Revenue	230.7	228.2	2.5	253.2	262.2	266.2	4.0

SECOND QUARTER YEAR TO DATE RESULT

The year to date total revenue is \$2.5m higher than forecast of \$228.2m. Rates & annual charges is \$0.3m lower than forecast due to lower than anticipated supplementary rates received to date, with adjustment to forecast for this shortfall. User charges & fees are \$1.6m higher than forecast predominately relating to higher than expected development applications fees as well as continued higher utilisation of multi-level car parks. Interest is \$1.2m higher than forecast based on performance in council's credit and growth funds on the back of positive sentiment emanating from the rollout of multiple vaccines across the US and UK. Operating contributions & donations are \$0.2m higher than forecast due to increased road restoration contribution in relation to Sydney Water works. Operating grants is \$0.3m lower than forecast due to the timing of receiving a grant payment in relation to the Melrose Park climate responsive study, which will be received in quarter three.

FULL YEAR OUTLOOK

The full-year forecast for total revenue is \$4.0m higher than September forecast of \$262.2m. User charges & fees have increased by \$1.7m predominately due to match quarter two results for development application fees and expected increase in the second half of the financial year. Other Revenues increased by \$0.4m to reflect additional lease revenue received for tennis courts, sportsgrounds and billboards and expected revenue for the second half of the financial year. Interest has increased by \$1.5m to match the second quarter higher performance in growth funds. Operating contributions & donations have increased by \$0.5m predominately to reflect Sydney Water road restorations contributions received in the second quarter.

Table 1.3: User charges and fees (\$m), reflects the year to date March result and the full year forecast by major category.

	December YTD Actual	December YTD Forecast	YTD Variance	2020/21 Original Budget	September QR	December QR	Full Year Variance
Aquatic Centres	0.3	0.2	0.1	0.0	0.4	0.4	0.0
Community Facilities	0.2	0.1	0.1	0.0	0.2	0.3	0.1
Childcare	2.9	2.8	0.1	5.4	5.5	5.6	0.1
Parking	6.0	5.4	0.6	8.9	10.4	11.1	0.7
Other User Charges	0.1	0.1	0.0	0.1	0.2	0.2	0.0
Riverside Theatres	0.3	0.1	0.2	0.0	0.2	0.4	0.2
Regulatory/Statutory Fees	2.5	1.8	0.7	2.7	3.3	4.1	0.8
Discretionary Fees	3.2	3.4	-0.2	5.4	6.3	6.1	-0.2
Total User Charges & Fees	15.5	13.9	1.6	22.5	26.5	28.2	1.7

SECOND QUARTER YEAR TO DATE RESULT

The year to date user charges and fees revenue is \$1.6m higher than forecast of \$13.9m. Parking is \$0.6m higher than forecast due to higher utilisation of multi-level car parks as the response to COVID-19 continues to improve as restrictions eased across NSW. Regulatory/Statutory fees is \$0.7m higher than forecast predominately due to higher than expected development applications fees in the second quarter. Discretionary fees is \$0.2m lower than forecast due to lower construction zone fees for quarter two as well as delay in commencing food inspection until the second half of the financial year due to restrictions with COVID-19. Riverside Theatres is \$0.2m higher than forecast due to easing of restrictions from COVID-19 allowing additional shows to be held.

FULL YEAR OUTLOOK

The full-year forecast for user charges and fees is \$1.7m higher than September forecast of \$26.5m. Regulatory/Statutory fees increase of \$0.8m to reflect second quarter revenue received. Discretionary fees have decreased by \$0.2m to reflect second quarter results for construction zone fees where it is not expected to be recovered in the second half of the financial year. Riverside theatres fees increased by \$0.2m due to additional shows and bookings for the rest of the financial year because of restrictions easing from COVID-19. Parking increased by \$0.7m due to reflect the higher utilisation of multi-level car parks in the second quarter.

Current Expenses Position and Outlook

Table 1.4: Expenses by category (\$m) summarises the key movements in expenses.

	December YTD Actual	December YTD Forecast	YTD Variance	2020/21 Original Budget	September QR	December QR	Full Year Variance
Employee Costs	60.4	60.2	-0.2	121.4	121.0	122.0	-1.0
Borrowing Costs	1.1	1.1	0.0	2.1	2.2	2.2	0.0
Materials & Contracts	23.8	26.9	3.1	52.8	53.9	55.7	-1.8
Depreciation & Amortisation	24.7	24.9	0.2	45.2	49.9	49.4	0.5
Other Operating Expenses	21.1	21.4	0.3	42.5	43.1	44.8	-1.7
Total Operating Expenses	131.1	134.5	3.4	264.0	270.1	274.1	-4.0

SECOND QUARTER YEAR TO DATE RESULT

The year to date operating expense is \$3.4m lower than forecast of \$134.5m. Employee costs are \$0.2m higher than forecast however it is expected that these additional costs will be capitalised to capital projects in the second half of the financial year. Materials & contracts is \$3.1m lower than forecast due to timing of expenditure for events, timing of maintenance works to council assets and delay of acquisition of Lot 2 153 George Street. Other operating expenses is \$0.3m lower than forecast due to delay of payment of production costs and promotions for shows at Riverside Theatres.

FULL YEAR OUTLOOK

The full year forecast for operating expenses is \$4.0m higher than September forecast of \$270.1m. Employee costs increased by \$1.0m due to reduction in the expected vacancy savings for the full year. Materials and contracts increased by \$1.8m predominately due to increase in collection costs of domestic waste because of higher tonnage in collections. Further increases include the inclusion of the Phillip Lane Activation project and Granville Square Masterplan. Depreciation & amortisation decreased by \$0.5m due capital projects dates of completion being adjusted to the next financial year resulting in not recognising depreciation costs in the current financial year. Other operating expenses increased by \$1.7m is predominantly from higher tipping costs of domestic waste because of higher tonnage in collections.

Table 1.5: Materials and contracts (\$m) details the YTD result and the full year forecast.

	December YTD Actual	December YTD Forecast	YTD Variance	2020/21 Original Budget	September QR	December QR	Full Year Variance
Materials	2.3	3.2	0.9	6.1	6.7	6.8	-0.1
Contracts	19.9	22.1	2.2	43.7	44.1	45.5	-1.4
Audit Fees	0.0	0.1	0.1	0.5	0.5	0.5	0.0
Legal Expenses	0.7	0.7	0.0	1.9	1.2	1.3	-0.1
Operating Lease Rentals	0.9	0.8	-0.1	0.6	1.4	1.6	-0.2
Total Materials & Contracts	23.8	26.9	3.1	52.8	53.9	55.7	-1.8

SECOND QUARTER YEAR TO DATE RESULT

The year to date materials and contracts expense is \$3.1m below forecast of \$26.9m. Contracts is \$2.2m lower than forecast due to timing of expenditure for events and timing of maintenance works to council assets. Materials is \$0.9m lower than forecast due to delay of acquisition of Lot 2 153 George Street of land and timing of expenditure for events.

FULL YEAR OUTLOOK

The full year forecast for materials and contracts expense is \$1.8m higher than the September forecast of \$53.9m. Contracts increased by \$1.4m due to increase in collection costs of domestic waste because of higher tonnage in collections as well as the inclusion of the Phillip Lane Activation project (funded through State grants) and Granville Square Masterplan (commencing in quarter three as per Council resolution). Operating lease rentals increased by \$0.2m as printer leasing costs was understated for the financial year.

Table 1.6: Other operating expenses (\$m) details the YTD and full year position for the other expense categories.

	December YTD Actual	December YTD Forecast	YTD Variance	2020/21 Original Budget	September QR	December QR	Full Year Variance
Tipping Fees	8.8	8.7	-0.1	17.0	17.1	18.0	-0.9
Computer Expenses	0.5	0.5	0.0	0.9	1.5	1.6	-0.1
Advertising & Promotions	0.7	0.7	0.0	2.2	2.2	2.1	0.1
Street Lighting	1.4	1.4	0.0	2.9	2.9	2.8	0.1
Insurance	2.2	2.2	0.0	2.6	2.6	2.7	-0.1
Light Power & Heating	0.3	0.4	0.1	1.3	1.3	1.3	0.0
Telephone & Communications	0.3	0.3	0.0	0.6	0.6	0.8	-0.2
Parking Space Levy	0.9	0.9	0.0	2.0	1.4	1.6	-0.2
Other Operating Expenses	6.0	6.3	0.3	13.0	13.5	13.9	-0.4
Total Other Operating Expenses	21.1	21.4	0.3	42.5	43.1	44.8	-1.7

SECOND QUARTER YEAR TO DATE RESULT

The year to date other operating expenses is \$0.3m below forecast of \$21.4m. Other operating expenses is \$0.3m lower than forecast due to delay of payment of production costs and promotions for shows at Riverside Theatres.

FULL YEAR OUTLOOK

The full year forecast for other operating expense is \$1.7m higher than the September forecast of \$43.1m. Tipping fees increased by \$0.9m due to higher tipping costs of domestic waste because of higher tonnage in collections. Telephone & communication increased by \$0.2m due to mobile phone plan costs being understated for the financial year. Other operating expenses increased by \$0.4m due to reallocation of expenditure from materials and contracts. Parking space levy increased by \$0.2m due to higher utilisation of multi-level car parks for the second quarter.

Current Capital Position and Outlook

Table 1.7: Capital revenue and expenses (\$m).

	December YTD Actual	December YTD Forecast	YTD Variance	2020/21 Original Budget	September QR	December QR	Full Year Variance
State Capital Grants	4.1	14.4	-10.3	43.2	47.5	47.1	-0.4
Federal Capital Grants	1.8	1.3	0.5	1.5	2.0	2.5	0.5
Section 7.11	4.9	2.5	2.4	51.1	43.6	38.6	-5.0
Other	0.0	0.0	0.0	0.0	0.2	0.2	0.0
Total Capital Revenue	10.8	18.2	-7.4	95.8	93.3	88.4	-4.9
Corporate Services	0.7	1.1	0.4	4.5	5.1	4.9	0.2
City Engagement and Experience	0.1	0.1	0.0	2.8	2.0	2.0	0.0
City Strategy	9.8	13.2	3.4	25.1	20.7	20.8	-0.1
Property & Place	30.4	36.5	6.1	136.9	120.5	106.3	14.2
City Assets and Operations	10.8	10.4	-0.4	43.1	43.4	35.8	7.6
Community Services	0.2	0.5	0.3	0.9	0.9	0.8	0.1
City Planning and Design	2.1	2.5	0.4	13.8	11.5	8.4	3.1
Total Capital Expenditure	54.1	64.3	10.2	227.1	204.1	179.0	25.1

SECOND QUARTER YEAR TO DATE RESULT

The year to date capital revenue is \$7.4m lower than forecast of \$18.2m. State capital grants is \$10.3m lower than forecast due to timing of receipt of state grant payments relating to the construction of the Escarpment Boardwalk. Federal capital grants are \$0.5m above forecast due to additional grants received for completion works relating to the 2019/20 black spot program. Section 7.11 contributions is \$2.4m higher than forecast mainly due higher than expected contributions received for the Parramatta CBD 7.12 Development Contribution Plan. The year to date capital expenditure is \$10.2m lower than forecast of \$64.3m. A full review of capital projects has been undertaken during the second quarter with major variances resulting in timing of delivering works and projects phased to 2021/22 financial year.

FULL YEAR OUTLOOK

The full year forecast for capital revenue is \$4.9m lower than September forecast of \$88.4m. State capital grants decreased by \$0.4m due to the phasing of grants relation to Charles Street Square and Aquatic Leisure Centre Parramatta for 2021/22 financial year. Federal capital grants increased by \$0.5m to reflect grants received in relation to 2019/20 black spot program. Decrease in section 7.11 contributions of \$5.0m due to timing of receiving payments for non CBD contribution plans pushed to 2021/22 financial year and beyond. Capital expenditure decreased by \$25.1m due to projects being re-phased to 2021/21 financial year which includes 5 Parramatta Square, Aquatic Centre Parramatta, Upgrade of the Town Hall, Bridge Upgrade and Renewal Program, Newington Reserve Upgrade and North Rocks Road and Alkira Road Traffic Improvements.

Capital Project Movements

Below is a table of capital expenditure forecast movements above/below \$100k or 10% by project (\$,000).

Project Description	2020/21 Original Budget	September QR	December QR	Full Year Variance	Comments
ICT Applications, Infrastructure & Upgrades	0.0	690.0	915.0	-225.0	Reallocation of holding budget
IT Works Upgrade Program	3,200.0	960.3	565.0	395.3	Reallocation of holding budget
Enhancing Security to Protect Privacy and Tackle Cyber Crime	0.0	208.0	78.0	130.0	Reallocation of holding budget
Pedestrian Bridge Works - Morton/Alfred	0.0	120.1	251.5	-131.4	Reallocation of holding budget
Carter Street Regional Cycleway	60.0	0.0	58.9	-58.9	Reallocation of holding budget
Escarpment Boardwalk	11,641.4	11,690.0	11,893.9	-203.9	Increase in budget - grant funded.
Cycleway Delivery Program	11,921.4	6,089.4	5,896.0	193.4	Reallocation of holding budget
Eastern River Foreshore Stage 2	0.0	1,065.0	935.0	130.0	Project re-phased to 2021/22
Parramatta Square Public Domain Development	2,850.0	3,358.5	2,189.0	1,169.5	Project re-phased to 2021/22
5 Parramatta Square Development - New Council Facilities	59,895.8	58,525.3	54,234.5	4,290.8	Project re-phased to 2021/22
Horwood Place Redevelopment	205.3	303.7	836.0	-532.3	Project re-phased to 2021/22
Riverside Theatre Additional Compliance works	0.0	0.0	226.0	-226.0	New project - funded by section 7.11
Upgrade of the Town Hall	2,183.7	4,349.4	1,672.6	2,676.8	Project re-phased to 2021/22
Aquatic Centre Parramatta	10,708.5	10,567.9	6,807.3	3,760.6	Project re-phased to 2021/22
PRUAIP - Bridge Street Granville Acquisition	5,244.0	7,426.4	7,528.5	-102.1	Project re-phased to 2021/22
PRUAIP - Prince & Albert Street Granville Acquisition	8,430.0	8,409.1	10,809.1	-2,400.0	Budget brought forward from 2021/22
St John's Cathedral Feature Lighting Treatment	820.0	820.0	141.0	679.0	Project re-phased to 2021/22
PRUAIP - FS Garside	0.0	790.0	283.4	506.6	Project re-phased to 2021/22
PRUAIP - Alfred Street	0.0	1,253.3	422.7	830.6	Project re-phased to 2021/22
Phillip Lane Activation	0.0	100.0	0.0	100.0	Project moved from capital to operating
Southern Precinct Renewal Project	2,053.4	2,053.4	1,007.0	1,046.4	Project re-phased to 2021/22
Centenary Square Review	540.0	540.0	98.0	442.0	Project re-phased to 2021/22
Dence Park Pool	1,870.0	1,368.0	766.0	602.0	Project re-phased to 2021/22

Capital Project Movements (Continued)

Below is a table of capital expenditure forecast movements above/below \$100k or 10% by project (\$,000).

Project Description	2020/21 Original Budget	September QR	December QR	Full Year Variance	Comments
Max Ruddock Reserve Playground & Amenities	450.0	450.0	657.0	-207.0	Budget brought forward from 2021/22
Implementation of the Milson Park Masterplan	1,400.0	34.4	843.2	-808.8	Budget brought forward from 2021/22
Council's Public Toilet Program - CBD	500.0	500.0	0.0	500.0	Project re-phased to 2021/22
Hill Road Master Plan – Pedestrian and Cycle Upgrades	370.0	370.0	78.0	292.0	Project re-phased to 2021/22
Dundas Station Centre	110.0	110.0	53.0	57.0	Project re-phased to 2021/22
Brodie Street shops, Rydalmere	620.0	620.0	157.0	463.0	Project re-phased to 2021/22
Picasso shops, Toongabbie Upgrade	382.0	432.0	382.0	50.0	Reallocation of budget
Epping Community Hub	2,200.0	2,200.0	1,506.0	694.0	Project re-phased to 2021/22
Parramatta CBD Wayfinding Signage Revamp	72.0	37.1	72.0	-34.9	Budget brought forward from 2021/22
Implement Sue Savage Park Masterplan 2	415.0	415.0	67.0	348.0	Project re-phased to 2021/22
Newington Reserve Upgrade	5,000.0	5,000.0	660.0	4,340.0	Project re-phased to 2021/22
Boronia Park Building Amenities Upgrade	2,500.0	2,500.0	2,210.0	290.0	Savings to project per tender
Parks Program	420.0	370.0	420.0	-50.0	Reallocation of budget
Bridge Upgrades & Renewal Program	3,000.0	3,000.0	0.0	3,000.0	Project re-phased to 2021/22
Riverside Refurbishment and Upgrades	335.0	335.0	234.5	100.5	Savings to project
2020/21 Black Spot Program	500.0	672.0	44.8	627.2	Project re-phased to 2021/22
North Rocks Road and Alkira Road Traffic Improvements	3,875.0	3,875.0	2,000.0	1,875.0	Project re-phased to 2021/22
City River Program of Works	2,003.8	1,230.0	1,039.7	190.3	Project re-phased to 2021/22
Charles Street Square Works	2,689.6	1,110.0	860.8	249.2	Project re-phased to 2021/22
Parramatta Art and Culture Walk	1,040.0	355.0	213.1	141.9	Project re-phased to 2021/22

Operating Project Movements

Below is a table of operating expenditure forecast movements above/below \$100k by project (\$,000).

Project Description	2020/21 Original Budget	September QR	December QR	Full Year Variance	Comments
ED - Branding and Communications	180.0	180.0	130.0	50.0	Funds returned to reserve
ED - Business Attraction and Industry Development	110.0	110.0	80.0	30.0	Funds returned to reserve
ED - City Culture and Liveability	155.0	200.0	148.5	51.5	Funds returned to reserve
ED - Regional Leadership, Advocacy & Governance	160.0	160.0	128.7	31.3	Funds returned to reserve
Floodplain Risk Management	70.0	70.0	20.0	50.0	Reallocation of funds
3 Parramatta Square Development	1,232.6	457.0	308.8	148.2	Project re-phased to 2021/22
4 & 6 Parramatta Square Development	1,210.3	1,417.2	207.2	1,210.0	Project re-phased to 2021/22
Office Accommodation ABW review	0.0	0.0	165.0	-165.0	New project funded from restricted reserve
Phillip Lane Activation	0.0	0.0	210.0	-210.0	Budget from capital to operating
Granville Square Masterplan	0.0	0.0	300.0	-300.0	New project funded from restricted reserve (Council Resolution)
Retail Frontage Improvement Program	100.0	100.0	50.0	50.0	Reallocation of funds to project
Parramatta River Flood Study	500.0	500.0	167.0	333.0	Removal of grant funding expenditure
Parramatta Light Rail	677.6	900.0	769.6	130.4	Project re-phased to 2021/22

Projects by Business Unit (\$,000)

	December YTD Actual	2020/21 Original Budget	December QR	Project Status	Comment
CORPORATE SERVICES					
Capital Projects					
Redundant Network Firewall Project	103.9	0.0	103.9	Completed	Upgrade of the network firewall was completed in September 2020.
ICT Infrastructure Renewal Program	64.7	180.0	200.0	Progressing - on track	Planning underway for annual hardware replacement cycle. Rollout beginning December 2020 and continuing in early 2021.
ICT Customer Service Works Program	79.2	0.0	156.2	Progressing - on track	The project to Stabilise and migrate City of Parramatta Critical Websites continues and is on track for a July 2021 completion.
ICT Mobility Works Program	17.4	0.0	45.0	Progressing - behind schedule	Meals on Wheels testing has recommenced with revised completion date as March 2021.
Knowledge & Insights Program	41.4	0.0	105.0	Progressing - on track	The HPRM (TRIM) updated to the latest version as a pre-requisite for the Pathway to the Cloud Pathway. Testing is complete with rollout expected April 2021.
ICT Applications, Infrastructure & Upgrades	214.0	0.0	915.0	Progressing - on track	Video conferencing phase one in large meeting rooms is complete. Phase two for medium size meeting rooms and civic room at the ROC now underway with expected completion June 2021. Integrated planning implementation of the planning portal is underway. Request for Quotation for GIS upgrade has commenced with implementation to be complete by end of June 2021.
Unified Booking System	16.0	150.0	250.0	Progressing - on track	Preferred vendor has been selected, contract terms negotiated, contract signing in process and being brought to council in quarter three.
Kronos Upgrade	28.2	0.0	50.0	Completed	The project is to upgrade Kronos from version 6.3 to Version 8 to allow continuing support. Implementation of the upgrade is complete.
City of Parramatta Intranet Upgrade	10.0	0.0	80.0	Progressing - on track	This project is to replace councils existing intranet with a upgrade. Benefits include providing greater access to employees in the field with no access to desktop computers or laptop, enhanced features that enable two-way engagement with employees and improved search functionality.

Projects by Business Unit (\$,000)

	YTD December Actual	2020/21 Original Budget	December QR	Project Status	Comment
CORPORATE SERVICES					
Capital Projects (Continued)					
Pathway to the Cloud Project	19.5	0.0	313.0	Progressing - on track	Large and complex program of works to get pathway to the cloud. Contracts negotiated and signed with detailed project planning underway. Overall completion expected at August 2021.
Replacement Backup Solution Project	0.0	0.0	200.0	Progressing - on track	This project is replacing servicers and backup software at council.
IT Works Upgrade Program	0.0	3,200.0	565.0	Not Due to Start	To be reallocated to below projects in March Quarterly Review.
Client Technology & Computer Renewal Program	131.2	680.0	980.0	Progressing - on track	Hardware refresh program has commenced and device purchase signed with CSA. Expectation that 200 devices to be refreshed by end of financial year.
Enhancing Security to Protect Privacy and Tackle Cyber Crime	0.0	0.0	78.0	Progressing - on track	Continuing works to investigate SIEM and improve capabilities. Implementation expected to continue into 2021/22 financial year.
HR Systems Review	0.0	245.3	825.0	Progressing - on track	The HR System Review project scope is now 92% complete and on track for completion based on project schedule.
Total Capital Projects	725.5	4,456.3	4,868.1		
Operating Projects					
Fair Value Assets and Condition Assessments	0.0	130.0	0.0	Not Due to Start	Budget moved to business as usual.
Total Operating Projects	0.0	130.0	0.0		
TOTAL CORPORATE SERVICES	725.5	4,586.3	4,868.1		

Projects by Business Unit (\$,000)

	December YTD Actual	2020/21 Original Budget	December QR	Project Status	Comment
CITY ENGAGEMENT & EXPERIENCE					
Capital Projects					
Governor Phillip Commemorative Public Art Project	28.3	0.0	173.2	Progressing - behind schedule	This public artwork, to be located at Charles Street Square and Parramatta Ferry Wharf, is currently in consultation phase and project delivery is being aligned with the upgrade of Charles Street Square.
Parramatta Square Public Art	75.2	2,800.0	1,875.2	Progressing - behind schedule	City of Parramatta Council has commissioned Western Sydney-based artists Claire Healy and Sean Cordeiro, and Indigenous Australian artist Reko Rennie, to create two Public artworks for the Parramatta Square precinct. The selection was recommended by an expert panel and endorsed by Council. The works were selected from over 110 submissions from across Australia and internationally.
Total Capital Projects	103.5	2,800.0	2,048.4		
Operating Projects					
Development of City Branding	0.0	198.1	0.0	Not Due to Start	City Branding project delayed due to cancellation of events due to COVID-19.
Total Operating Projects	0.0	198.1	0.0		
TOTAL CITY ENGAGEMENT & EXPERIENCE					
	103.5	2,998.1	2,048.4		

Projects by Business Unit (\$,000)

	December YTD Actual	2020/21 Original Budget	December QR	Project Status	Comment
CITY STRATEGY					
Capital Projects					
Organisation Restructure - Office Fit Out	261.3	190.0	261.3	Completed	Church Street office fit out completed in early September 2020.
Escarpment Boardwalk	8,181.7	11,641.4	11,893.9	Progressing - on track	Under construction and planned for completion early 2021.
Cycleway Delivery Program	347.9	12,006.4	6,251.6	Progressing - on track	<p>*TWay Cycleway and Finlaysons Creek: Design has commenced along with government stakeholder consultation.</p> <p>*CBD Cycleways: Concept design is to be reported to Council in conjunction with the CBD Integrated Transport Plan.</p> <p>*Alfred St Bridge: Second stage of construction tender planned for reporting to Council by mid 2021. Project funds phased to 2021/22 financial year.</p> <p>*Carter Street Cycleway: Council is working with TfNSW and landowners to progress land access agreements. Once secured, a concept design is planned for release for community consultation in 2021.</p> <p>*Epping to Carlingford Cycleway: Works have been completed on 3 of 7 sections, 2 will be complete by mid 2021 and remaining 2 sections will have commenced construction by mid 2021.</p>
Eastern River Foreshore Stage 2	902.6	0.0	935.0	Completed	Completed and opened in October 2020.
SCF Cycleway infrastructure linking Epping with Carlingford	55.1	408.0	408.0	Progressing - behind schedule	Elements have been programmed for staged delivery and completion over next 6 months.
Cycleway - Oakes Rd to Lake Parramatta	3.5	0.0	200.0	Progressing - behind schedule	Project commencement has been delayed by three months due to discovery of unknown Sydney Water asset in proximity of bridge, approvals are currently being sought and project will be completed by June 2021.
PLR Tree Offsets	12.5	430.0	430.0	Progressing - behind schedule	Negotiations still ongoing with Transport of NSW for Parramatta Light Rail Tree Offset Agreement and Plan.
Real-time Monitoring Network	0.0	50.0	50.0	Progressing - on track	Sensors have been installed to collect a range of environmental data including temperature, noise, air quality and humidity.
Smart City Hub (Parramatta Square)	10.3	350.0	350.0	Progressing - behind schedule	Work continues to integrate existing data feeds. Investigations continue into locations for additional environmental sensors.

Projects by Business Unit (\$,000)

	December YTD Actual	2020/21 Original Budget	December QR	Project Status	Comment
CITY STRATEGY					
Capital Projects (Continued)					
Smart Customer Service Solution	24.6	50.0	50.0	Progressing - on track	This project aims to develop a new smart city hub for 5 Parramatta Square and the Parramatta Square Public Domain. The project is progressing but behind schedule. A business case is being developed for the next steps.
Total Capital Projects	9,799.5	25,125.8	20,829.8		
Operating Projects					
ED - Branding and Communications	30.7	180.0	130.0	Progressing - on track	Funding has supported the development and roll-out of the AT Parramatta Gift Card program, and the creation of investment collateral to support the Legal and Justice Business Case.
ED - Business Attraction and Industry Development	15.0	110.0	80.0	Progressing - on track	Funding and work towards an industry investment event has been deferred due to COVID-19.
ED - City Culture and Liveability	8.5	155.0	148.5	Progressing - on track	Work has commenced on the development of the Late Night Trading DCP and Night Time Economy Activations Grants Scheme.
ED - Infrastructure	0.0	70.0	70.0	Progressing - behind schedule	Advocacy for the Central City Rail has been deferred while Council establishes alliances with other partners such as neighbouring Councils and the Greater Sydney Commission. Funding will support the delivery of the Late Night Trading DCP.
ED - Regional Leadership, Advocacy & Governance	28.7	160.0	128.7	Progressing - on track	Budget to date has funded industry association memberships and event sponsorships, such as the BoomTown conference.
ED - Research	21.4	90.0	90.0	Progressing - on track	Budget to date has funded for quarterly research delivered by Profile ID on key economic indicators for Parramatta. Future research projects will commence in Q3.
ED - Workforce and Skills	119.3	150.0	235.0	Progressing - on track	Budget to date has funded several small business workshops and programs, as well as the Small Business COVID-19 response grants.
Cycle Route Maintenance to Encourage Cycling	38.2	100.0	70.0	Progressing - on track	Bike racks installed recently and minor concrete path connections scheduled for delivery early 2021. Program targeting behaviour of delivery riders in the CBD commenced.

Projects by Business Unit (\$,000)

	December YTD Actual	2020/21 Original Budget	December QR	Project Status	Comment
CITY STRATEGY					
Operating Projects (Continued)					
Greening the CBD	38.3	100.0	100.0	Progressing - on track	Ongoing sustainability assessment and advice provided to significant development DAs and Council development (pools, 5PS and Riverside theatre).
Beat the Heat	49.4	150.0	150.0	Progressing - on track	Summer Communications campaign initiated. Summer heat emergency response planning underway, WSROC Heat Smart partnership project supported.
Waterway Monitoring	6.6	150.0	150.0	Progressing - behind schedule	Water infrastructure plan still in development. Some delays due to staff resourcing.
Parramatta Ways	107.2	380.0	380.0	Progressing - on track	Significant development and engagement underway with State Government for the Central City Parkway. Parramatta River Spatial Framework context and background completed and internal workshops underway.
Floodplain Risk Management	0.0	70.0	20.0	Progressing - on track	A'Becketts Creek Flood grant for modelling and plan successful, leveraging 100k.
City Blueprint	0.0	60.0	60.0	Progressing - behind schedule	The City Blueprint will help to develop the next "big ideas" for Parramatta. The project is currently running behind schedule but further work is being planned to progress this initiative.
Melrose Park Climate Responsive Neighbourhood	201.9	275.0	275.0	Progressing - on track	The Melrose Park Smart Planning for Climate Responsive Neighbourhoods project pilots the use of a range of sensors to capture, analyse and visualise environmental data including temperature, humidity, air quality, noise and water run-off. The project was run with a number of project partners including the University of Technology and PAYCE. The project received funding from the Australian Government's Smart Cities and Suburbs Program. All project milestones have been delivered and final reports have been submitted to the Federal Government.
Total Operating Projects	665.2	2,200.0	2087.2		
TOTAL CITY STRATEGY	10,464.7	27,325.8	22,917.0		

Projects by Business Unit (\$,000)

	December YTD Actual	2020/21 Original Budget	December QR	Project Status	Comment
PROPERTY & PLACE					
Capital Projects					
Parramatta Square Public Domain Development	506.2	2,850.0	2,189.0	Progressing - on track	The Public Domain - Stage One - in front of 4PS is now open including the break through from Parramatta Station. Stage Two is 80% for complete with leigh place to be delivered in line with 5 Parramatta Square opening April 2022.
5 Parramatta Square Development - New Council Facilities	18,676.3	59,895.8	54,234.5	Progressing - on track	The Development Application has been approved and building works have commenced
Horwood Place Redevelopment	197.1	205.3	836.0	Progressing - on track	State Government has announced that this site will be compulsorily acquired for future Metro West. Council is currently discussing with State Government regarding an outcome beneficial for the local community.
Riverside Theatre Additional Compliance works	0.0	0.0	226.0	Progressing - on track	Continued compliance with fire safety certification and fire management plan at Riverside Theatres through additional works at selected areas.
Riverside Theatres Sprinkler Replacement	24.4	0.0	24.4	Progressing - on track	Main program works completed in May 2020 except for works requiring utility access to substation being carried out in early July. Waiting on the annual fire safety statement prior to completing project - due June 2021.
Upgrade of the Town Hall	156.4	2,183.7	1,672.6	Progressing - on track	Contract for building works has been signed.
Aquatic Centre Parramatta	1,601.2	10,708.5	6,807.3	Progressing - on track	This is a joint project with State Government which started in September 2019. Construction works currently out to tender. Appointment of works due Feb/March 2021.
PRUAIP - Bridge Street Granville Acquisition	113.4	5,244.0	7,528.5	Progressing - on track	City of Parramatta Council is in the process of negotiating the delivery of an Urban Plaza. Currently negotiating with existing owners on the purchase of property
Riverside Theatres Building Renewal Program	4.4	100.0	100.0	Progressing - on track	Design of the roof drainage and building structural integrity works commenced in November 2020 with the works programmed for early March 2021.

Projects by Business Unit (\$,000)

	December YTD Actual	2020/21 Original Budget	December QR	Project Status	Comment
PROPERTY & PLACE					
Capital Projects (Continued)					
Multi level Car Parks Capital Renewal Program	101.3	250.0	250.0	Progressing - on track	5 out of 11 projects completed with the remaining projects on track for completion by June 2021. Notable projects that are progressing include: - The conversion of bathrooms to Accessible Standards and available for Public use at Justice Precinct Car Park is complete. - Accessibility upgrade works to the Ticketing Areas at City Centre and Eat Street Car Parks progressing and on track for completion in February 2021.
Child Care Centres Capital Renewal	32.3	200.0	250.0	Progressing - on track	5 out of 10 projects completed with the remaining projects on track for completion by June 2021. Notable projects that are progressing include: -Renewal of the Air Conditioning system throughout the centre at North Rocks Early Learning Centre scheduled for completion in January 2021.
Community Buildings Capital Improvement	347.7	1,200.0	1,200.0	Progressing - on track	14 out of 25 projects in progress. All projects on track for completion by June 2021. Notable projects that are completed and progressing include: - The conversion of Roselea Community Centre Car Park to Accessible Standards scheduled for completion in February 2021. - Installation of a new shade sail at Harris Park Community Centre scheduled for completion in February 2021. - Feasibility Study and concept design for the redevelopment of Rydalmere Park Community Building (formerly Bowling Club) scheduled for completion in May 2021.
Libraries Capital Renewal	26.0	100.0	100.0	Progressing - on track	3 out of 6 projects completed with the remaining projects on track for completion by June 2021. Notable projects that are progressing include: -Renewal of carpet at Ermington Library scheduled for completion in January 2021.
Acquisition of Open Space in Winston Hills	696.4	750.0	696.4	Completed	Acquisition of property for open space settled in July 2020. Project is completed.

Projects by Business Unit (\$,000)

	December YTD Actual	2020/21 Original Budget	December QR	Project Status	Comment
PROPERTY & PLACE					
Capital Projects (Continued)					
PRUAIP - Prince & Albert Street Granville Acquisition	18.0	8,430.0	10,809.1	Progressing - on track	PDG is involved in future negotiation to acquire the mentioned properties.
Prince Alfred Square Power Upgrade	23.1	0.0	37.0	Progressing - behind schedule	Landscaping works are complete. Funding required to complete for switchboard works in quarter 2. Footpath works expected to be completed in quarter three.
St John's Cathedral Feature Lighting Treatment	46.4	820.0	141.0	Progressing - behind schedule	The project is undergoing heritage and development application review. The Aboriginal Heritage Impact Permit for test excavations and the application for European Heritage approval were submitted to Heritage NSW in October and November 2020 and are under review. 13 Registered Aboriginal Parties (RAPs) provided comment on the Aboriginal Cultural Heritage Assessment (ACHA) before it was submitted. The Integrated Development Application was also submitted in October and is anticipated to be reviewed by the Local Planning Panel in March. Construction is anticipated for FY21/22.
Somerville Park Embellishment	0.0	0.0	41.0	Progressing - on track	Signage currently in design phase. Tree planting and signage anticipated to be delivered in March - April 2021.
Concept Plan for community facilities at Binnalong Park	13.3	0.0	140.0	Progressing - on track	Round one engagement to inform the masterplan concludes 4 February 2021. Further community engagement planned for April 2021 to inform the development of the masterplan.
Concept Plan for water play Arthur Phillip	7.3	0.0	140.0	Progressing - on track	Round one engagement to inform the masterplan concludes 4 February 2021. Further community engagement planned for April 2021 to inform the development of the masterplan.
PRUAIP - FS Garside	77.8	0.0	283.4	Progressing - behind schedule	Draft concept plan and project documentation submitted to Department of Planning, Industry and Environment for approval December 2020. Further community consultation planned following relevant approvals.
PRUAIP - Alfred Street	240.3	0.0	422.7	Progressing - on track	Council endorsed Alfred Street concept and PTC minutes 14 September 2020. Detailed design has completed. Procurement estimated to commence March 2021.

Projects by Business Unit (\$,000)

	YTD December Actual	2020/21 Original Budget	December QR	Project Status	Comment
PROPERTY & PLACE					
Capital Projects (Continued)					
SCF Somerville Park Upgrade, Eastwood	43.0	0.0	43.0	Completed	Project completed. Outstanding invoices to be processed in coming months (\$2k).
Phillip Lane Activation	62.9	0.0	0.0	Progressing - on track	Budget reallocation to operating project.
Newington Central Precinct Upgrade	327.8	325.0	327.8	Completed	Construction was complete in September 2020, playground is currently open to the community, with an official virtual Lord Mayoral opening on 26 October.
Yates Avenue Shops Precinct upgrade	117.6	120.0	120.0	Progressing - on track	This project is the design and installation of footpath lighting for Dundas Park. 29 of the 30 light poles have been installed, and a handover meeting occurred on 11 September. The last light pole will be installed outside the new amenities building. As works on the amenities buildings are anticipated to be finished in December 2020, this last light pole will be installed after then.
Carmen Drive Shops Minor Upgrade	16.5	0.0	16.5	Completed	Capital works completed in 2019 financial year. Signage works completed 2021 financial year.
Constitution Hills Shops Upgrade	35.2	20.0	20.0	Completed	Capital works completed in 2019 financial year. Signage works completed 2021 financial year.
Southern Precinct Renewal Project	683.4	2,053.4	1,007.0	Progressing - on track	The property acquisition for 6 Valentine Ave was endorsed by Council in June 2020. The acquisition is progressing and community consultation for the future use of the building occurred in July 2020. The upgrade of Valentine Ave to allow two-way traffic is currently in design with construction anticipated in late FY2020/21. The construction for the shared-zone off firehorse lane will be commence March 2021.
Phillip Street Smart Street Design	2,572.7	3,700.0	3,700.0	Progressing - on track	Construction of the streetscape upgrade completed in November 2020. Procurement of "smart city" elements has commenced and installation will follow completion of the streetscape elements.
Centenary Square Review	29.2	540.0	98.0	Not Due to Start	In consultation with Parramatta Light Rail project regarding timing of delivering works. Project is on hold pending further advice from PLR. Construction expected to commence in June 2021.

Projects by Business Unit (\$,000)

	December YTD Actual	2020/21 Original Budget	December QR	Project Status	Comment
PROPERTY & PLACE					
Capital Projects (Continued)					
SCF North Rocks Park Master Plan - Capital	1,044.8	873.0	873.0	Progressing - on track	Stage 1 lighting works complete; John Wearne Reserve construction 90% complete with completion of all works (except the stage) in August 2020. The park is now open and operational. The Stage roof will need to be re-designed.
Dence Park Pool	73.5	1,870.0	766.0	Progressing - on track	Consultant briefs for architect lead, aquatic engineer and building engineers were sent out in early December 2020. Return briefs will be evaluated in Jan 2021, with the tender to be reported up to Council in Feb 2021.
Max Ruddock Reserve Playground & Amenities	490.9	450.0	657.0	Progressing - on track	Construction of the new playground, ball fences, shelters, and fitness equipment is now completed. Brief currently being prepared for the architect following internal consultation. The amenities building design and consultation will occur in Q3 2020/21.
Parks Prioritisation in Dundas Ward	86.0	115.0	200.0	Progressing - on track	<p>Concept designs have been prepared and community consultation undertaken for Cowells Lane Reserve off-leash area and Homelands Reserve accessible pathway. Homelands Reserve pathway now complete. Temporary fence at Cowells Lane Reserve in progress and to remain in consultation until February 2021, after which a permanent fence (approx. \$12k) may be installed. Allocation of the remaining budget to occur in consultation with Councillors.</p> <p>Councillors have been advised that there is a remaining budget of \$115k to be spent this FY. They will advise of remaining projects, anticipated to be advised in February 2021.</p>
New Playground at Goodin Road (Roger Gregory Park)	150.4	160.0	160.0	Completed	Anticipated completion in October 2020. The official opening will be in November 2020. The playground will have a play unit, natural stone elements, swing set and spinner.

Projects by Business Unit (\$,000)

	December YTD Actual	2020/21 Original Budget	December QR	Project Status	Comment
PROPERTY & PLACE					
Capital Projects (Continued)					
Ward Initiatives - Dundas	28.0	200.0	200.0	Progressing - on track	<p>Projects completed between FY 2019/20 - 2020/21:</p> <ul style="list-style-type: none"> • Cr Gerrard: Tobin Park (\$24,500) • Cr Esber: Fred Robertson Shade Sail (\$28,000) • Cr Barrak: Nil • Family Fun Day: Nil <p>Remaining budget allocations for this FY:</p> <ul style="list-style-type: none"> • Cr Gerrard: \$33,833 - looking for a seat outside of the cafe opposite Walter Brown Park and a picnic table/bin at Burnside Gollan Reserve • Cr Esber: \$30,333 - looking for bollards at 6 Ain't 7 cafe and completion of a footpath on Albert St East, North Parramatta • Cr Barrak: \$58,333 - looking to spend this on street libraries and community noticeboards. • Family Fun Day: \$25,000 - scheduled for the opening of Acacia Park once complete
Ward Initiatives - North Rocks	3.0	100.0	100.0	Progressing - on track	<p>Ward initiative projects identified for 2020/21 Moxhams Park, Keith Willis Reserve and Don Moore Reserve, investigations with internal departments for further action.</p> <ul style="list-style-type: none"> • Install sign • Move tables From under trees • Footpath works • Dinky Track works • Water fountain • Mountain bike track • Basketball court North Rocks • Connecting pathways • Bench Seating • Netball fence • Shade for netball courts • Transform netball court learn to ride track • 5 x Street Libraries - have been purchased

Projects by Business Unit (\$,000)

	December YTD Actual	2020/21 Original Budget	December QR	Project Status	Comment
PROPERTY & PLACE					
Capital Projects (Continued)					
Ward Initiatives - Parramatta	50.1	168.0	168.0	Progressing - on track	Ward initiative projects for 2020/21 to be confirmed by Ward Councillors
Ward Initiatives - Rosehill	0.9	135.0	135.0	Progressing - on track	Further discussions to follow in ward briefings to allocate remaining budget
Ward Initiatives - Epping	9.5	130.0	130.0	Progressing - on track	In progress 2019/20 projects: * Park entry signage * Rapanea community forest * plant replacement in Forest Grove Current expenditure for 2020/21: * Installation of new basketball hoops at Loftus Square (complete)
Concept Plan for Community Hub & Water Play at Parramatta	0.0	280.0	0.0	Progressing - on track	See project comments relating to: Concept plan for community facilities at Binalong Park Concept plan for water play at Arthur Phillip Park
Sturt and Acacia Park Upgrades	103.2	4,740.0	1,410.0	Progressing - on track	Phasing of the parks has been prepared to ensure community access to one playground at any given time during construction, considering that the two parks are 500m apart from each other. Current program anticipates Acacia Park to be complete in Q1 of FY 2021/22 and Sturt Park by November 2021. As per email of 16 October, project is scheduled to be phased into the 2021/22 FY as follows: • For Acacia Park – our estimate is that approximately 40% of the overall budget will be carried over into 2021/22 FY (around \$480K). • For Sturt Park – our estimate is that 75% of the budget will be carried over for Sturt Park (1 month into construction of a 6 month construction period, around \$2.85M). Completion by November 2021.
Implementation of the Milson Park Masterplan	6.6	1,400.0	843.2	Progressing - on track	Construction works have commenced Jul 2020. Estimated construction period is 12 months.

Projects by Business Unit (\$,000)

	December YTD Actual	2020/21 Original Budget	December QR	Project Status	Comment
PROPERTY & PLACE					
Capital Projects (Continued)					
Council's Public Toilet Program - CBD	0.0	500.0	0.0	Not Due to Start	In the process of completing a Conservation Management Plan for the site which will inform this project. Currently in planning phase.
Hill Road Master Plan – Pedestrian and Cycle Upgrades	17.6	370.0	78.0	Progressing - on track	Hill Road Master plan is currently in detailed design. Exhibition of the masterplan is anticipated to occur early in 2021.
Pennant Hills Road Improvement Plan - Stage 2	5.3	300.0	300.0	Progressing - on track	This project is currently in design. The current budget is not enough to achieve any meaningful place making outcome. The aim has been amended to expend the funds by end of financial year. The project will go out to RFQ in January 2021, with the project scope likely to be further de-scoped depending on returned quote prices.
Telopea Station Centre	8.8	35.0	35.0	Progressing - on track	Design only. Internal consultation is ongoing.
Carlingford Station Centre	162.0	166.0	166.0	Completed	Complete in November 2020.
Toongabbie Shops Capital Upgrades	18.4	88.0	18.4	Completed	Tree planting and minor capital works were completed in June 2020.
Yates Ave shops, Dundas Stage 2 improvement works	10.3	275.0	275.0	Progressing - on track	Council was not successful for the RMS grant. De-scoping work will commence in December. The project is expected to increase the economic output of the shops through additional patronage from improved park lighting and a new amenities building.
Woodstock Road shops, Carlingford	15.8	380.0	380.0	Progressing - on track	Community consultation to begin in August 2020 with the project to be construction in the 2020/21 financial year. Consultation closed 29 September 2020. Round 2 consultation closed on 21 December, currently analysing comments.
Dundas Station Centre	5.8	110.0	53.0	Progressing - behind schedule	Community consultation has been completed. Scope development in process. Given current capacity constraints, looking to re-phase this project to allow for completion next financial year, to be completed before the end of the calendar year.
Brodie Street shops, Rydalmere	23.2	620.0	157.0	Progressing - on track	Round 2 consultation and detailed design is complete. Currently entering procurement phase.

Projects by Business Unit (\$,000)

	December YTD Actual	2020/21 Original Budget	December QR	Project Status	Comment
PROPERTY & PLACE					
Capital Projects (Continued)					
Bartlett Street shops, Ermington	11.0	370.0	370.0	Progressing - on track	Stage 2 community consultation will commence in January 2021, inviting feedback on the proposed upgrades. Project construction is anticipated in the 2020/21 financial year, following the finalisation of detailed design in March 2021.
Bungaree Road shops, Toongabbie	9.5	120.0	120.0	Progressing - on track	Upgrade to streetscape and public domain. Stage 1 community consultation is complete, in concept development phase. Concept development was delayed whilst awaiting determination of a grant for a traffic island, which was unsuccessful. Landscape Architecture to complete Concept Plan prior to proceeding with Stage 2 community consultation, expected early 2021.
Picasso shops, Toongabbie Upgrade	378.1	382.0	382.0	Progressing - on track	Project entails Gallery gardens tennis court, playground and picnic area upgrade. Construction of the playground and picnic area upgrade was completed December 2020. Completion of tennis court estimated for completion early 2021.
Lomond Cres shops, Winston Hills Capital Improvements	10.9	105.0	130.0	Progressing - on track	Consultation to be completed November 2020. Project concept plan engagement to begin early 2021, the work will focus on the public domain of this local centre.
Oatlands Village, Belmore Street East	5.6	11.2	5.6	Completed	Works at Oatlands Village Centre were finalised in June 2020 and the asset handover has occurred following the completion of the contractor maintenance period in late September 2020. The upgrade, including a new pocket park, is now open to the public.
Epping Community Hub	322.4	2,200.0	1,506.0	Progressing - on track	Stage 1 works (boom gates, new driveway, bin enclosure, lighting, bike rack) are complete and currently in the process of acquiring a OC to allow occupation of the building. Stage 2 and 3 of the project will commence once Stage 1 is complete. This is likely to be in mid to late Jan 2021. Epping Library and LLC is currently at detailed design. Confirmation regarding whether a DA is required will be sought in early January 2021.
PRUAIP - Good and Bridge Street	70.8	8,059.8	1,735.0	Progressing - on track	Round 2 consultation is complete, currently in detailed design phase.

Projects by Business Unit (\$,000)

	December YTD Actual	2020/21 Original Budget	December QR	Project Status	Comment
PROPERTY & PLACE					
Capital Projects (Continued)					
PRUAIP - FS Garside & Alfred Street	0.0	9,612.2	0.0	Not Due to Start	Refer to project commentary for PRUAIP - FS Garside and PRUAIP - Alfred Street
Parramatta CBD Wayfinding Signage Revamp	37.0	72.0	72.0	Progressing - on track	Stage 1 fabrication and installation works have been completed. Stage 2 will be implemented with PLR and other major construction projects.
Rydalmere Park Master Plan	296.3	1,860.0	562.0	Progressing - on track	Stage 1 of works, which included Field 3 (synthetic field upgrade) was completed in June 2020. Stage 2 of works (including a natural turf upgrade to the two southern fields) is currently in the design phase. 60% of design is complete.
BNP - Chisholm Centre Minor Upgrade	95.9	105.0	105.0	Completed	Project completed. Signage in the process of being designed and fabricated.
BNP - Ventura Road Shops Access Upgrade	9.3	0.0	9.3	Completed	Project Completed 2020. Signage completed Financial year 2021.
Implement Sue Savage Park Masterplan 2	46.1	415.0	67.0	Progressing - behind schedule	Detailed design almost complete. Project delays resulted from additional flood analysis, electrical and sewer approvals. Procurement for capital works estimated to commence March 2021.
Public Toilet at Halvorsen Park Ermington	10.9	150.0	420.0	Progressing - on track	Significant geotechnical and investigation works have been required for this project and have been undertaken over the last few months. Detailed design plans for the toilet block were finalised by Council in April 2020 and have been submitted to Sydney Water for approval.
Temporary Amenities Centenary Square	31.4	233.0	233.0	Progressing - on track	Temporary amenities have been constructed in Centenary Square and will remain in place until the delivery and installation of the Exeloo unit, which is scheduled to commence mid-February 2021.
Total Capital Projects	30,446.9	136,855.9	106,282.7		
Operating Projects					
Lennox Bridge Carpark Development	6.1	133.8	137.8	Progressing - on track	City of Parramatta Council sold the site in December 2019. Currently working with Developer on meeting all requirements set out in the sale agreement.

Projects by Business Unit (\$,000)

	December YTD Actual	2020/21 Original Budget	December QR	Project Status	Comment
PROPERTY & PLACE					
Operating Projects (Continued)					
189 Macquarie Street, Parramatta	0.0	160.0	167.5	Progressing - on track	City of Parramatta Council resolved to sell the site to the Developer in March 2019. Currently working with Developer on meeting all requirements set out in the sale agreement.
8 Parramatta Square Development	161.1	321.0	363.0	Progressing - on track	Construction of car park near completion. Two main structural cores up to level 31. Concrete slab pour up to level 27. Installation of the façade panels has commenced on level 16. 6PS completion scheduled for November 2021 and 8PS scheduled for April 2022.
Removal and Storage of Tom Thompson Public Mural	11.0	23.7	21.9	Progressing - on track	This is for the storage of Tom Thompson Public Mural.
3 Parramatta Square Development	42.0	1,232.6	308.8	Progressing - on track	The construction of the 3PS structure is now complete. Level 14 to 16 office fit out works are targeted to commence in early 2021, subject to finalisation of lease negotiations. Retail - all tenancies Open For Trade except for Lobby café which will open early 2021 at Ground Floor. These are scheduled to open in October.
4 & 6 Parramatta Square Development	30.8	1,210.3	207.2	Progressing - on track	The Developer has completed the main building works. This building opened in December 2019. Retail fit out works has been delayed due to COVID-19. Completion of tenancy fit outs, subject to COVID-19 restrictions. Defects inspections and acceptance continuing
Office Accommodation ABW review	0.0	0.0	165.0	Progressing - on track	External review of existing workspace of Church Street for encouragement of increased collaboration, flexible working and increase connectivity through improvements in physical space and technology.
Acquisition of Lot 2 153 George Street Parramatta	0.0	0.0	404.7	Progressing - behind schedule	Purchase from Parramatta Mission. Exchanged contract in Nov 2019. Sunset date for settlement extended to 6 February 2021 due to delays with NSW Land Registry Services registration of subdivision
Citysafe VSS (Video Surveillance System) Operational Budget	388.1	780.0	845.4	Progressing - on track	Contract is going to tender in December 2020.
Buildings Hazardous Materials Management	0.0	100.0	100.0	Progressing - on track	Purchase order raised and works expected to be completed by March 2021.

Projects by Business Unit (\$,000)

	December YTD Actual	2020/21 Original Budget	December QR	Project Status	Comment
PROPERTY & PLACE					
Operating Projects (Continued)					
Phillip Lane Activation	0.0	0.0	210.0	Progressing - on track	Outdoor dining project commencing on November 27 for a four week trial. All grant funding anticipated to be expended within the month of December. Additional funding obtained to extend second outdoor dining trial in early 2021.
Granville Square Masterplan	0.0	0.0	300.0	Progressing - on track	Council will commence master planning the future Granville Town Square site bordered by Good, Cowper, Rowell and Bridge Streets, Granville.
Retail Frontage Improvement Program	0.0	100.0	50.0	Progressing - behind schedule	One grant was received and endorsed by Council by March 2020 for the 2019/20 financial year. These works have not yet been completed by the applicant and as such the grant has not yet been paid. Program relaunch is in progress to attract more interest in the program.
Parramatta heart of Play Master Plan	75.4	0.0	160.0	Progressing - on track	Community consultation for input on the master plan's concept design was open from 29 June to 3 August. Council is now preparing the draft concept design for public consultation. The concept design will be publicly exhibited for further comment in early 2021, pending design progress on OSNR's Dan Mahoney Reserve remediation and upgrade project.
Lomond Cres shops, Winston Hills Activation	0.0	25.0	0.0	Not Due to Start	Moved to capital.
Epping Town Centre Activation	0.0	30.0	30.0	Progressing - on track	Undertaking consultation with Epping community groups, following feedback from Councillors. Implementation expected to commence in quarter four.
Ermington Shopping Town	30.0	50.0	41.0	Progressing - on track	Compiling feedback from traffic engineers and from community consultation to investigate options for potential car park improvements.
Total Operating Projects	744.5	4,166.4	3,512.3		
TOTAL PROPERTY & PLACE	31,191.4	141,022.3	109,795.0		

Projects by Business Unit (\$,000)

	December YTD Actual	2020/21 Original Budget	December QR	Project Status	Comment
CITY ASSETS AND OPERATIONS					
Capital Projects					
Council Plant, Fleet & Other Equipment Replacement Program	647.4	2,150.0	2,050.0	Progressing - on track	Plant replacement program being finalised.
Park Signage Replacement Program	66.8	132.0	132.0	Progressing - on track	Park Signage Replacement Project is on track to complete the scheduled replacement of park name, information and regulatory signage.
Community Recycling Facility	0.0	1,500.0	1,500.0	Not Due to Start	Commercial and Industrial real estates have been notified of the site requirements in order to establish a Community Recycling Facility. The facility will incorporate community drop off for problem wastes such as paints, oils and batteries, as well as capacity for new bin storage, material handling and recycling for Council's civil construction waste, and potentially a second-hand shop for unwanted household furniture, clothing and sporting equipment. Still awaiting for potential properties to come to market. Report back to council 22 March 2021 regarding budget increase.
Mobile Garbage Bin Roll Program	66.9	200.0	200.0	Progressing - on track	Council staff has created a standing purchase order with Mastec to supply mobile garbage bins at agreed delivery dates over the financial year.
Belmore Park Masterplan	29.0	400.0	400.0	Progressing - on track	Draft masterplan completed. Formal public exhibition completed in December 2020. Report detailing feedback from public exhibition and recommendations to be presented to Council in February/ March 2021.
Newington Reserve Upgrade	32.6	5,000.0	660.0	Progressing - behind schedule	Community consultation completed in December 2020. Design consultants (x2) engaged and scheduled to commence detail design in early 2021. Construction to be completed in stages during the first half of 2022.
Carlingford Oval LED Lighting	17.7	0.0	450.0	Progressing - on track	Lighting works to commence in January 2021. Drainage works to scheduled for tender in early 2021 and construction in May-June 2021.
LRCI Hume Park Playground Park Upgrade	0.0	200.0	200.0	Progressing - on track	Project planning continuing. Implementation scheduled for April - June 2021.

Projects by Business Unit (\$,000)

	December YTD Actual	2020/21 Original Budget	December QR	Project Status	Comment
CITY ASSETS AND OPERATIONS					
Capital Projects (Continued)					
LRCI Doyle Ground Playground and Shade Sail Replacement	0.0	140.0	140.0	Progressing - on track	Project planning continuing. Implementation scheduled for April - June 2021.
LRCI Hazelwood Rose Park Lighting	0.0	121.0	121.0	Progressing - on track	Project planning continuing. Implementation scheduled for April - June 2021.
Boronia Park Building Amenities Upgrade	138.9	2,500.0	2,210.0	Progressing - on track	Construction scheduled to commence in February 2021, and be completed by September/ October 2021.
Tree Offset Program	0.0	20.0	20.0	Progressing - on track	Developer offset contribution towards tree planting.
Asbestos Remediation Works Program	1,046.5	2,720.0	2,770.0	Progressing - on track	Remediation works continuing at Barton Park and temporary turf management completed at PH Jeffery Reserve. Design work continuing to Ruse Street Reserve and Experiment Farm Reserve. Ponds Creek Reserve remediation works to be completed early February 2021.
Parks Stormwater Reuse Program	6.8	360.0	360.0	Progressing - on track	In planning for reuse system at Rydalmere Park to be completed in Quarter 4.
Contaminated Land Management in Public Parks and Land	90.7	230.0	230.0	Progressing - on track	Belmore Park contamination investigation complete. Annual monitoring at George Kendall Riverside Park continuing. Removal of asbestos from Bushland Reserves continuing. McCoy Park landfill leachate testing complete. Temporary remediation works at Excelsior Reserve complete. Baludarri Wetland stockpile testing in progress. Rosella Park remediation plan in progress.
Cemeteries and Memorials Program	2.3	192.0	192.0	Progressing - behind schedule	Planning underway for Subiaco House Columns future location. Awaiting decision from Western Sydney University regarding columns. Formal approvals for proposed upgrade works to HMAS Parramatta memorial being sought.
Pavilion Capital Improvement Program	909.2	1,500.0	1,500.0	Progressing - on track	Dundas Park Sports Pavilion Building is scheduled for completion in February 2021. Peggy Womerseley Reserve Sports Pavilion building expected to go to tender in early/ mid 2021, with completion of project in early 2022.

Projects by Business Unit (\$,000)

	December YTD Actual	2020/21 Original Budget	December QR	Project Status	Comment
CITY ASSETS AND OPERATIONS					
Capital Projects (Continued)					
Playground Replacement Program	321.3	750.0	750.0	Progressing - on track	Sir Thomas Mitchell Reserve and George Gollan Reserve playgrounds complete. Community consultation for Burrawang Park, River Park and Melbourne Road Reserve scheduled for February 2021.
Parks Program	42.0	420.0	420.0	Progressing - on track	Minor park upgrades commenced, including new park regulatory signage, new park bins, and gate replacement. Gallery Gardens Picnic Facilities complete. Richill Park and Halverson Park projects scheduled to commence quotation period in February 2021.
Public Trees Program	297.0	500.0	500.0	Progressing - on track	Tree planting commenced throughout Toongabbie and Silverwater industrial sites. Tree planting along park frontages commenced. In planning stage for next planting program.
Sportsground Capital Improvement Program	125.5	550.0	550.0	Progressing - on track	Dunrossil Park netball court lighting was completed in November 2020. Old Saleyards Reserve lighting control upgrade works completed. Northmead reserve improvement works commenced.
Waterways Restoration	12.8	250.0	250.0	Progressing - on track	McCoy Park wetland leachate testing complete. Planning for upgrade works based on testing results has commenced.
Walking Track Construction	66.3	150.0	150.0	Progressing - on track	Lake Parramatta wayfinding system planning and design completed, and track upgrades ongoing. Works completed on the Terrys Creek and Echidna loop walking tracks.
Nursery Management for Bushland Plants & Landscaping Works	42.2	150.0	150.0	Progressing - on track	Planting in bushland reserves are ongoing.
LRCI Lake Parramatta Reserve Walking Track Improvement	0.0	270.0	270.0	Progressing - on track	Project planning continuing. Implementation scheduled for April - June 2021.
Sustainable Water Program	7.9	100.0	100.0	Progressing - on track	Planning has been completed and works proposed for Cowells Lane Nursery and smart metering at a number of parks.
LRCI Pedestrian Access Mobility Plan	49.0	281.4	281.4	Progressing - on track	Completed new footpath at Farnell Avenue, Carlingford.
Telemetry Network Capital Works	66.0	42.7	42.7	Completed	All work under this program has been completed.
Footpaths Construction Program	544.7	1,800.0	1,800.0	Progressing - on track	45 locations have been listed for footpath construction throughout the LGA. 24 Projects have been completed and 1 project is in construction.

Projects by Business Unit (\$,000)

	December YTD Actual	2020/21 Original Budget	December QR	Project Status	Comment
CITY ASSETS AND OPERATIONS					
Capital Projects (Continued)					
Roads Renewal Program	3,704.6	9,000.0	9,000.0	Progressing - on track	38 projects have been completed. Pavement investigation and design on other projects is ongoing.
Kerb & Gutter Renewal Program	544.8	2,000.0	2,000.0	Progressing - on track	7 projects have been completed. The construction at one location is underway. Investigation, design and public consultation for other projects from 2020/21 Program is underway and ongoing.
Bridge assets - safety upgrades	57.3	150.0	150.0	Progressing - on track	Ongoing investigation and advice from consultant regarding the Hunts Creek Culvert.
Bridge Upgrades & Renewal Program	168.9	3,000.0	0.0	Progressing - on track	Completed Reference Design for Hunts Creek Culverts rebuild. Grant application from the Federal Government has been approved. Detailed Design to be completed for Haslam's Creek Bridge in 2020/21 FY.
Street Furniture Program	12.4	100.0	100.0	Progressing - on track	Scheduled program of works in response to community service requests
Civil Construction Program	17.7	400.0	400.0	Progressing - on track	Design in progress for Lind Avenue, Oatland
Roads to Recovery Program	365.8	1,286.4	1,286.4	Progressing - on track	Three projects have been completed. One project is under construction. Pavement investigation and design for other projects is underway.
Footpath Renewal Program	780.7	1,500.0	1,500.0	Progressing - on track	48 footpath assets have been listed for renewal throughout the LGA. Completed 31 projects, some examples include Blue Gum Rd, Constitution Hill, Carrington Street, Parramatta and Marsden Street, Parramatta. 2 projects are in construction.
Stormwater Drainage Renewal Program	128.6	500.0	500.0	Progressing - on track	Emergency remedial works for Hunts Creek culverts at North Rocks Road have been completed. Survey monitoring for movement of road and footpath is continuing. Pipe relining projects are being planned.
Public Domain Lighting	40.3	100.0	100.0	Progressing - on track	Scheduled program of works in response to community service requests
Major Drainage Construction at Lyndelle Place, Carlingford	7.5	200.0	200.0	Not Due to Start	Final stages of detailed design for Stage 1 construction is continuing. Long term Options for construction have been reviewed and a Master Plan of future drainage augmentation works is currently being prepared.

Projects by Business Unit (\$,000)

	YTD December Actual	2020/21 Original Budget	December QR	Project Status	Comment
CITY ASSETS AND OPERATIONS					
Capital Projects					
Improving Water Quality in Parramatta Waterways	0.0	150.0	150.0	Progressing - on track	Suitable sites being investigated for proposed installation of a stormwater pollutant traps are being planned.
Drainage Construction Program	57.8	550.0	550.0	Progressing - on track	Drainage upgrade project at Hilder Road is under construction. The following Projects are under investigation and detailed design - 2B Fleet Street, North Parramatta, 51-53 Hill Road & Park St North, Wentworth Point. Designs are in progress for Alfred Street, Rosehill and Coffey Street, Ermington.
Flood Mitigation Program	245.8	500.0	500.0	Progressing - on track	Completed drainage upgrade works at 365A North Rocks Rd, North Rocks and 10-12 Dalley Street, Harris Park.
Drainage Improvements in Growth Areas	30.2	650.0	650.0	Progressing - on track	Program of Investigation and scoping of identified project areas is being planned and will be followed by detailed investigation and design later in the financial year for high priority works.
Protecting Dams Capital Works Program	18.2	320.0	320.0	Progressing - on track	Improvements to Northmead Reserve Detention Basin are being planned.
Total Capital Projects	10,810.1	43,035.5	35,805.5		
Operating Projects					
Loyalty Road Dam Weed Management	18.7	0.0	40.0	Progressing - on track	Noxious weed removal around the Loyalty Road Dam.
Lake Parramatta Swimming Area Improvements	13.3	12.5	13.3	Progressing - on track	Installation of pebbles in swimming area at the Lake Parramatta Reserve complete.
Bushcare Program	50.4	200.0	200.0	Progressing - on track	Volunteers Groups ongoing.
Bushland Tree Management	31.7	125.0	125.0	Progressing - on track	Tree pruning works ongoing
Bushfire Management	75.7	205.0	205.0	Progressing - on track	Asset Protection Zone works ongoing
Natural & Cultural Areas Planning & Management	3.8	200.0	200.0	Progressing - on track	Project currently in the planning stage with implementation for the second half of the financial year.
Western Bushland Reserve Management	279.5	655.0	655.0	Progressing - on track	Bushland regeneration contractors engaged and works ongoing.
Eastern Bushland Reserve Management	138.6	325.0	325.0	Progressing - on track	Bushland regeneration contractors engaged and works ongoing.
Waterways Litter Removal	47.2	85.0	85.0	Progressing - on track	Major litter contract awarded with monthly collections.
Threatened Species Management	24.3	50.0	50.0	Progressing - on track	Additional feral animal control in planning for March-May 2021.

Projects by Business Unit (\$,000)

	YTD December Actual	2020/21 Original Budget	December QR	Project Status	Comment
CITY ASSETS AND OPERATIONS					
Operating Projects (Continued)					
Environmental Education Program to Encourage Sustainability	4.0	80.0	80.0	Progressing - behind schedule	A number of education initiatives occurred this year including sustainable living workshops, environmental sustainability grants for schools, community and school gardens support on growing your own food, support of the Get Into Nature program (walks & talks) and events such as Clean Up Australia Day, World Environment Day, Plastic Free July, Ride to work Day and National Recycling Week, and targeted projects related to stormwater pollution and the promotion of sustainable transport. Ongoing impact of COVID-19 has delayed face to face educational activities.
Better Waste and Recycling Program	31.8	250.0	291.1	Progressing - on track	This program of works is funded by the NSW EPA and includes promotion of second hand consumption through The Bower kerbside clean-up collection and rehoming service and the Garage Sale Trail; litter reduction and education activities; and working with multi-unit dwellings to reduce contamination of their recycle bins.
Parramatta River Flood Study	102.3	500.0	167.0	Progressing - behind schedule	The Parramatta River Flood Study is progressing with the Final Draft Flood Model and Reports. Internal and external stakeholder reviews have been completed. Consultant are currently finalising modelling work to address the stakeholder and peer-review comments before Council and peer final review. Community consultation materials are being prepared. Progressing with Internal Councillor workshops and public exhibition and community consultation phases of this project later in Financial Year 2021/22.
Total Operating Projects	821.3	2,687.5	2,436.4		
TOTAL CITY ASSETS & OPERATIONS	11,631.4	45,723.0	38,241.9		

Projects by Business Unit (\$,000)

	YTD December Actual	2020/21 Original Budget	December QR	Project Status	Comment
COMMUNITY SERVICES					
Capital Projects					
Riverside Refurbishment and Upgrades	0.0	335.0	234.5	Progressing - on track	Capital works is currently being scoped for the website and other projects.
LRCI Ermington Community Hall Stage Access	0.0	90.0	90.0	Not Due to Start	Works being finalised and procurement to commence.
Wentworth Point Library and Community Centre	23.5	135.0	135.0	Progressing - on track	Other works are progressing planned for completion in financial year e.g. works on rectifying fire doors and pivot gates for security.
Library Capital Resources	134.9	300.0	300.4	Progressing - on track	Review of collections to be adjusted accordingly – ongoing. Assessing high demand items to be included in purchases.
LRCI Caber Park Tennis Court Renewal	0.0	80.0	80.0	Progressing - on track	Procurement has commenced with works being scheduled for February to March 2021.
Gallery Gardens Facility Upgrade	5.3	0.0	5.3	Completed	Expense to install a Book a Court in November 2020, funded from grants.
Total Capital Projects	163.7	940.0	845.2		
Operating Projects					
LRCI Community Facilities DDA Compliance Renewal	0.0	100.0	100.0	Not Due to Start	Works being finalised and procurement to commence.
Major Cultural Infrastructure Projects (formerly MAAS)	56.0	100.0	100.0	Progressing - on track	3 consultants working on the design operating model will wrap up by September 2021. Post work still to be known/decided dependent on information from this consultant work. Balance to be spent in 2nd half.
Total Operating Projects	56.0	200.0	200.0		
TOTAL COMMUNITY SERVICES	219.7	1,140.0	1,045.2		

Projects by Business Unit (\$,000)

	YTD December Actual	2020/21 Original Budget	December QR	Project Status	Comment
CITY PLANNING & DESIGN					
Capital Projects					
2019/20 Active Transport Program	430.9	495.0	820.0	Progressing - behind schedule	14 traffic projects (1 x roundabout, 3 x pedestrian refuge islands at two locations, 3 x raised pedestrian crossings, 3 x traffic signal design, 4 locations of speed cushions and 1 x pedestrian fence) are proposed under Council's Active Transport Program funds. Of these 14 projects, all the construction projects are complete except for the roundabout, which is delayed due to a power pole relocation. Design is in progress for 3x traffic signal design only projects.
Parkes Street Upgrade of Signalised Intersections	0.0	175.0	100.0	Progressing - on track	Design has commenced and is to be undertaken over 2019/20 and 2020/21.
2019/20 Black Spot Program	1,067.8	1,000.0	1,067.8	Progressing - behind schedule	Council received funding from the State Government for various works including a roundabout in North Parramatta, Vehicle Activity Sign (VAS) in Telopea (Adderton Road near the railway bridge), 40km/h HPAA restriction in Parramatta, North Parramatta, Harris Park and Westmead, and reconstruction of traffic signals in Eastwood (Midson & Terry Road) & Rydalmere (Park & Calder Road). Installation of VAS, roundabout, traffic signals at Park & Calder Road and at Midson & Terry Road, and signs and pavement markings for 40km/h speed limits are now complete. Arrangements have been made to construct speed humps in Parramatta and Westmead as part of the 40km/h HPAA project by March 2021.
North Rocks Road and Alkira Road Traffic Improvements	2.1	3,875.0	2,000.0	Progressing - behind schedule	Construction has commenced for the installation of new traffic signals at the intersection of North Rocks Road and Alkira Road, Carlingford.
Intersection of Darcy Street and Briens Road	16.7	65.0	16.7	Completed	This project has been completed

Projects by Business Unit (\$,000)

	December YTD Actual	2020/21 Original Budget	December QR	Project Status	Comment
CITY PLANNING & DESIGN					
Capital Projects (Continued)					
2020/21 Black Spot Program	65.7	500.0	79.8	Progressing - on track	<p>City of Parramatta Council has received 100% funding from NSW Governments for two projects:</p> <ol style="list-style-type: none"> 1. Installation of '50km/h' and 'Slow Down' Vehicle Activated signs in Bettington Road, Carlingford and Statham Avenue, North Rocks to treat adverse crash history. 2. Installation of a pedestrian refuge island, continuous footpaths, footpaths and kerb ramps near Toongabbie Railway Station to improve pedestrian safety. <p>VASs in North Rocks and Carlingford have already been installed. Community consultation has commenced for the Toongabbie Railway Station Project. This project has been considered by the Parramatta Traffic Committee in January and will be considered by Council in February 2021 for determination.</p>
2020/21 Active Transport Program	55.8	1,500.0	1,500.0	Progressing - on track	<p>Ten (10) traffic projects (1 x roundabout, 1 x pedestrian refuge island, 2 x raised pedestrian crossings, 2 x kerb realignment works (Parramatta CBD and Epping), 1 x pedestrian fence, 3 x raised thresholds at two locations and 1 x minor concrete works on footpath) are proposed under Council's Active Transport Program funds in 2020/21. Of these 10 projects, construction works are complete for the roundabout and kerb realignment work in Parramatta CBD. The Parramatta Traffic Committee and Council approved the design of 6 projects. Construction drawings are currently being prepared for quotation/tendering purposes. A contractor has been selected for the pedestrian fence project, however, the installation is being delayed due to PLR works. Concept plans are being prepared for the remaining 1 minor concrete works project.</p>
Intersection of Hill Road and Bennelong Parkway	0.0	0.0	250.0	Not Due to Start	Design phase due to start and business case preparing for construction next financial year.

Projects by Business Unit (\$,000)

	YTD December Actual	2020/21 Original Budget	December QR	Project Status	Comment
CITY PLANNING & DESIGN					
Capital Projects (Continued)					
City River Program of Works	88.8	2,003.8	1,039.7	Progressing - behind schedule	Construction for New Lighting at Old Kings Foreshore procured. Draft Public Domain guidelines completed to guide future works by City of Parramatta and others.
Charles Street Square Works	346.2	2,689.6	860.8	Progressing - behind schedule	Approvals for archaeological test excavations received and final construction documentation for tender in assembly.
Civic Link Program (Capital)	0.0	500.0	500.0	Progressing - behind schedule	Preliminary delivery planning under consideration to ensure alignment with Metro, Powerhouse and private development.
Parramatta Art and Culture Walk	51.8	1,040.0	213.1	Progressing - behind schedule	Draft Public Art and Interpretation Plan undergoing development.
Total Capital Projects	2,125.8	13,843.4	8,447.9		
3D Model Coordination	53.9	162.3	161.5	Progressing - on track	3D model software has been procured and an updated digital model has additionally been acquired.
Parramatta Light Rail	432.0	677.6	769.6	Progressing - on track	The Contractor continued to provide a number of final design packages during Quarter 1 2021, which utilised all available resources. Construction is underway.
Total Operating Projects	485.9	839.9	931.1		
TOTAL CITY PLANNING & DESIGN	2,611.7	14,683.3	9,379.0		

Reserve Balance Summary

The following table provides a forecast of Councils restricted cash (internally and externally restricted reserves) and the forecast movements to and from reserves for the 2020/21 Budget.

Reserves	Opening Balance 1/07/2020	Transfers To	Transfers From	Closing Balance 30/06/2021
	\$,000	\$,000	\$,000	\$,000
External Restrictions				
Developer Contributions - General	136,726	40,744	-32,012	145,458
Specific Purpose Unexpended Grants	28,925	51,105	-47,004	33,025
Domestic Waste Management	31,091	9,784	-4,428	36,448
Open Space Special Rate	675	2,433	-2,854	254
Other Reserves (MAAS)	40,000		-4,075	35,925
Stormwater Levy Reserve	2,059	2,619	-2,678	2,000
Economic Development Special Rate	1,419	845	-1,302	961
Suburban Infrastructure Special Rate	1,364	1,838	-2,341	860
CBD Infrastructure Special Rate	6,392	2,357	-4,703	4,046
Infrastructure Special Rate - Former Holroyd	285	101	0	386
Catchment Remediation Special Rate	1,934	572	-510	1,996
Harris Park Special Rate	656	115	0	771
Total External Restrictions	251,526	112,513	-101,908	262,131
Internal Restrictions				
Employees Leave Entitlement	6,400	0	0	6,400
Parking Meters	0	2,322	-3,074	-752
Special Ward Works Reserves	1,642	0	-1,243	399
Property & Significant Asset Reserves #	352,060	1,500	-66,878	286,682
Total Internal Restrictions	360,102	3,822	-71,195	292,730
# Includes Bartlett Park Reserves				

Tender Contracts Awarded

There were no tender contracts awarded for the period 1 October 2020 to 31 December 2020.

Tender Contracts for Specific Projects

The following table provides a list of tender contracts for specific works for the period 1 October 2020 to 31 December 2020.

Council Meeting Approval Date	Term	Contractor	Description	Tender Number	Contract Amount (excl. GST)
12-Oct-20	Extent of work	Ally Propert Services Pty Ltd	Bettington Road and York Street Oatlands - Construction of Roundabout and Associated works	12/2020	288,045.7
9-Nov-20	Extent of work	CA&I Pty Ltd	Traffic Signal Installation and Associated Works - North Rocks Road at Alkira Road, Carlingford	9/11/2020	3,087,599.4

RESPONSIBLE ACCOUNTING OFFICERS REPORT

Responsible Accounting Officer's Statement

Quarterly Budget Review

For the period 1 October 2020 to 31 December 2020

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005:

It is my opinion that the Quarterly Budget Review statement for the City of Parramatta Council for the quarter ended 31/12/2020 indicates that Council's projected financial position at 30/6/2021 will be satisfactory at year-end, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.

Paul Perrett
Responsible Accounting Officer

FOR FURTHER INFORMATION

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